Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

I OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OND NO. 1040-0047
2022
Open to Public
Inspection

A	For the	2022 calendar year, or tax year beginning JUL 1, 2022 and ending	JUN 30,	2023	
В	Check if	C Name of organization	D Emp	loyer identific	cation number
	applicable			_	
	Addres change				
	Name change	Doing business as	9	5-0516240	
	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s	uite E Teler	ohone number	
	Final return/	5500 CAMPANILE DRIVE MC 1701		19) 594-69	
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross	receipts \$	115,758,817.
	Amend return		H(a) Is t	his a group re	turn
	Applica tion	F Name and address of principal officer: TODD SUMMER		subordinates	
	pendin	SAME AS C ABOVE	l l		cluded? Yes No
$\overline{\mathbf{T}}$	Tax-exe	mpt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or			list. See instructions
	Websit			oup exemption	
			ear of formatio		1 State of legal domicile: CA
	art I	Summary			
_	1	Briefly describe the organization's mission or most significant activities: PROVIDE SUPP	ORTIVE COM	MERCIAL	
Governance		SERVICES FOR SAN DIEGO STATE UNIVERSITY, (SEE SCHEDULE O)			
nar	2	Check this box if the organization discontinued its operations or disposed of m	ore than 25%	6 of its net ass	ets.
Ver	3	Number of voting members of the governing body (Part VI, line 1a)		1 1	11
ဗိ	4	Number of independent voting members of the governing body (Part VI, line 1b)		····	6
oŏ v	5	Fotal number of individuals employed in calendar year 2022 (Part V, line 2a)			1729
ij	6	Total number of volunteers (estimate if necessary)			6
Activities &	7a	Total unrelated business revenue from Part VIII, column (C), line 12			13,256,661.
ĕ		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
_				Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		397,837.	3,540,402.
Revenue	9	Program service revenue (Part VIII, line 2g)	19	9,841,059.	25,235,434.
Ş	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		9,530.	310,558.
æ	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	27	7,534,703.	51,753,382.
		Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		7,783,129.	80,839,776.
_		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		365,000.	865,000.
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
40	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	14	1,179,442.	25,435,370.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0,
Den	h .	Fotal fundraising expenses (Part IX, column (D), line 25)			
X	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	26	5,545,246.	41,828,864.
		Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		L,089,688.	68,129,234.
		Revenue less expenses. Subtract line 18 from line 12		5,693,441.	12,710,542.
		10701100 0000 000010001 000010001 IIII 10701111110 12		Current Year	End of Year
Net Assets or	20	Fotal assets (Part X, line 16)		L,965,757.	157,300,395.
ASS	21	Fotal liabilities (Part X, line 26)		3,716,619.	132,072,778.
Net	22	Net assets or fund balances. Subtract line 21 from line 20		3,249,138.	25,227,617.
	art II	Signature Block		, , ,	
Unc	ler pena	ties of periury. I declare that I have examined this return, including accompanying schedules and sta	tements, and to	the best of my	knowledge and belief, it is
	, correct			-	- · · · · · · · · · · · · · · · · · · ·
	,	Heather Haw weeks		5/8/202	4
Sig	ın İ	Signature of officer	•	Date	
He	L	HEATHER HAWKINS, CHIEF FINANCIAL OFFICER CLIENT COPY - DO	NOT FIL	.E	
	·	Type or print name and title			
		Print/Type preparer's name Preparer	Date	Check	PTIN
Pai	d l	DANIEL ROMANO	5/1/202	24 if self-employe	
	parer	Firm's name GRANT THORNTON LLP			36-6055558
	Only	Firm's address 757 THIRD AVENUE, 3RD FLOOR		5 -111	
		NEW YORK, NY 10017-2013		Phone no. (21:	2) 599-0100
Ma	y the IR	S discuss this return with the preparer shown above? See instructions			X Yes No
_					

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Forn	1990 (2022) AZTEC SHOPS, LTD.	95-051624	0 Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	SEE SCHEDULE O		
_	Did the control of th		
2	Did the organization undertake any significant program services during the year which were not listed on the	Г	Yes X No
	prior Form 990 or 990-EZ?	L	Yes LA_ NO
2	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Г	Vac X No
3	If "Yes," describe these changes on Schedule O.	L	Yes LA_ NO
4	Describe the organization's program service accomplishments for each of its three largest program services, as a	maggurad by av	noncoc
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
	revenue, if any, for each program service reported.	s, the total expe	ilises, allu
 4а	(Code:) (Expenses \$ 34 , 434 , 838 . including grants of \$) (Revenue.	¢	32 659 290. \
Ta	DINING SERVICES	ше ф	, , , , , , , , , , , , , , , , , , , ,
	AZTEC SHOPS IS RESPONSIBLE FOR ALL RESTAURANTS AND FOOD SERVICE OUTLETS		
	SERVING ALMOST 40,000 STUDENTS, FACULTY AND STAFF OF SAN DIEGO STATE		
	UNIVERSITY. THE ORGANIZATION OPERATES SDSU'S MEAL PLAN PROGRAM		
	RESIDENCE HALL DINING PROGRAMS, CAMPUS CATERING DEPARTMENT, OUR OWN		
	BRANDED RESTAURANTS AND CONVENIENCE STORES AS WELL AS FOOD AND BEVERAGE		
	AT SNAPDRAGON STADIUM.		
4b	(Code:) (Expenses \$ 10 ,717 ,154 . including grants of \$) (Reven	ue \$	12.404.730.)
7.0	STUDENT APARTMENTS	ше Ф	
	AZTEC SHOPS OWNS SEVERAL APARTMENT COMPLEXES ADJACENT TO SAN DIEGO		
	STATE UNIVERSITY. ALL TENANTS IN THE APARTMENTS DURING THE 2022-23		
	ACADEMIC YEAR WERE SDSU STUDENTS, WITH APPROXIMATELY 85% OF THE UNITS		
	RENTED DIRECTLY BY THE UNIVERSITY FOR USE BY ITS OFFICE OF HOUSING		
	ADMINISTRATION.		
4c	(Code:) (Expenses \$ 7,500,248. including grants of \$) (Reven	ue \$	12,143,136.)
	CAMPUS STORES		,
	THE SDSU BOOKSTORE IS ONE OF THE LARGEST VOLUME CAMPUS BOOKSTORES IN		
	THE COUNTRY. THE 25,000 SQUARE FOOT FACILITY PROVIDES COURSE MATERIALS		
	FOR EVERY CLASS TAUGHT AT SAN DIEGO STATE UNIVERSITY, AZTEC SHOPS ALSO		
	OPERATES THE AZTEC STORE AT OUR IMPERIAL VALLEY CAMPUS IN CALEXICO,		
	CALIFORNIA. THROUGH THE BOOKSTORE, SATELLITE STORE, AND ITS WEBSITE,		
	AZTEC SHOPS IS THE PREFERRED PROVIDER OF SDSU IMPRINTED CLOTHING AND		
	MERCHANDISE FOR CURRENT STUDENTS AS WELL AS MORE THAN 200,000 LIVING		
	ALUMNI OF SAN DIEGO STATE UNIVERSITY.		
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ 6,434,176. including grants of \$ 865,000.) (Revenue \$	8,110,809.)
4e	Total program service expenses 59,086,416.		•
	, , , , , , , , , , , , , , , , , , ,		Form 990 (2022)

Form 990 (2022) AZTEC SHOPS, LTD. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4_		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8_		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? f "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	l		,,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in		х	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
12a	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
b	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

	· (continued)		Vaa	No.
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			ı
	Schedule J	23	х	ı
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			ı
	Schedule K. If "No," go to line 25a	24a	х	ı
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			ı
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			ı
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			ı
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			ı
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			ı
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			ı
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			l
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			v
	"Yes," complete Schedule L, Part IV	28c		
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20		х
31	contributions? If "Yes," complete Schedule M	30		X
32	Did the organization riquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32		32		Х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	х	ı
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			ı
_	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			ـــــــــــــــــــــــــــــــــــــــ
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		v	
	(gambling) winnings to prize winners?	1c	Х	

Part V	Statements Regarding (Other IRS Filings and Tax Compliance	(continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	_		17
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	٥.		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	7-		Х
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
d	16.111.4.11.4.11.4.11.4.11.4.11.4.11.4.	70		
e	If "Yes," indicate the number of Forms 8282 filed during the year	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120		
а	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
b	organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
		14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Form **990** (2022) 232005 12-13-22

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line ed, es, et ros selen, decense the enternotations, processes, et changes on conseque e. eee metablications.			
0	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			·
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 11	4		
	If there are material differences in voting rights among members of the governing body, or if the governing			
_	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b6	-		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			۱,,
_	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		ı	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3))	only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	l financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	HEATHER HAWKINS - (619) 594-6954	_		
	5500 CAMPANILE DRIVE MC 1701, SAN DIEGO, CA 92182-1701			

Form **990** (2022)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per		not c	Pos	C) ition) than	one	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee				tee)	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(1) AGNES WONG NICKERSON	2.00									
SEC/TREASURER (SDSU EMP)	40.00	Х	_	Х				0.	315,552.	105,081.
(2) J. LUKE WOOD	2.00	ł								442 442
BOARD MEMBER (SDSU EMP)	40.00	Х						0.	284,434.	113,448.
(3) TODD SUMMER	40.00	-		,,				257 400	_	62 542
CHIEF EXECUTIVE OFFICER (4) JAHAN JAMSHIDI	0.00			Х				257,400.	0.	63,543.
DIRECTOR IT	0.00	1				x		213 614	0.	41 774
(5) BRITTANY SANTOS-DERIEG	2.00					_		213,614.	0.	41,774.
BOARD MEMBER (SDSU EMP)	40.00	x						0.	190,491.	64,508.
(6) CARL WINSTON	2.00							•	130,431.	04,500.
CHAIRPERSON (SDSU EMP)	40.00	х		x				0.	171,433.	65,887.
(7) PAUL MELCHIOR	40.00									
DIRECTOR DINING SERVICES	0.00	1				x		177,894.	0.	55,812.
(8) ROBERT WILLIAMS	40.00							, -	-	, -
DIRECTOR BUSINESS DEVELOPMENT	0.00	1				x		166,968.	0.	56,115.
(9) KATHY BROWN	40.00							· ·		,
DIRECTOR CAMPUS STORES	0.00					x		168,397.	0.	44,199.
(10) EDWARD PIERZAK	2.00									
BOARD MEMBER (SDSU EMP) - THRU 08/22	40.00	х						0.	144,387.	56,565.
(11) HEATHER HAWKINS	40.00									
CONTROLLER	0.00			х				165,065.	0.	28,908.
(12) JENNIFER LAKIN	40.00									
DIRECTOR MANAGEMENT SERVICES	0.00					Х		165,381.	0.	21,972.
(13) TOM DONNELLY	2.00									
BOARD MEMBER (SDSU EMP)	40.00	Х						0.	19,115.	0.
(14) TYLER MORGAN	2.00									
COMMUNITY BOARD MEMBER	0.00	Х						0.	0.	0.
(15) LEANNE LOCANO	2.00									
STUDENT BOARD MEMBER	0.00	Х						0.	0.	0.
(16) AUSTIN BARBER	2.00	4								
STUDENT BOARD MEMBER- THRU 09/2022	0.00	Х						0.	0.	0.
(17) SHAWKI MOORE	2.00							_	_	_
STUDENT VICE CHAIR - THRU 04/2023	0.00	Х						0.	0.	0. Form 990 (2022)

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Form 990 (2022) AZTEC SHOPS,	LTD.								95-051624	Page C
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hi	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than one				nne	Reportable	Reportable	Estimated
	hours per	box			box, unless person is both an		compensation	compensation	amount of	
	week		Cer ar	ia a a	recic	Trus	iee)	from	from related	other
	(list any hours for	irecto						the	organizations	compensation from the
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	organization
	organizations	ruste	l trus		99	npen		1099-NEC)	1099-1420)	and related
	below	dual t	ntio na	_	nploy	st col	ie.	1000 1120)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			g
(18) BIANCA SHAW	2.00									
STUDENT BOARD MEMBER	0.00	Х						0.	0.	0.
(19) LEILANI ANDERSON	2.00									
STUDENT BOARD MEMBER - AS OF 09/2022	0.00	Х						0.	0.	0
(20) SABRINA SIMON	2.00									
STUDENT BOARD MEMBER - AS OF 04/2023	0.00	Х				<u> </u>		0.	0.	0.
(21) TAREK MORSY	2.00									
STUDENT BOARD MEMBER - AS OF 05/2023	0.00	Х				<u> </u>		0.	0.	0.
		<u> </u>				┝				
		-								
		\vdash			_	┝				
		├								
		1								
		\vdash				\vdash				
1b Subtotal	I				<u> </u>			1,314,719.	1,125,412.	717,812.
c Total from continuation sheets to Part VI							-	0.	0.	0.
d Total (add lines 1b and 1c)								1,314,719.	1,125,412.	717,812.
2 Total number of individuals (including but n								solved more than \$100	000 of rapartable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

represent to the organization? If "Yes," complete Schedule J for such person

15

rendered to the organization? *If* "Yes," complete Schedule J for such person Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AMERICAN CAMPUS COMM., 12700 HILL COUNTRY		
BLVD, STE T-200, AUSTIN, TX 78738	APARTMENT MANAGEMENT	1,461,985.
ALLIED UNIV. JANITORIAL, 161 WASHINGTON		
ST., STE 600, CONSHOHOCKEN, PA 19428	JANITORIAL SERVICES	837,303.
MG PROPERTIES, 10505 SORRENTO VALLEY ROAD		
300, SAN DIEGO, CA 92121	APARTMENT MANAGEMENT	806,847.
THE UPS STORE 7411		
5187 COLLEGE AVE., SAN DIEGO, CA 92115	MAIL MANAGEMENT	783,548.
DOWNSTREAM LLC		
1624 NW JOHNSON ST., PORTLAND, OR 97209	DESIGN SERVICES	417,598.
Total number of independent contractors (including but not limited to \$100,000 of compensation from the organization	those listed above) who received more than	
Tropico of compensation went the organization		- 000 ()

						S, LTD.				95-051624	0 Page 9
Pa	rt V	Ш	Statement of Re	ve	nue						
			Check if Schedule O	con	tains	a response	or note to any lin	7.5			
								(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 :	a	Federated campaigns			1a					
			Membership dues								
Ē,G		С	Fundraising events								
ar A											
s, G		е	Government grants (contr	ibu	tions)	1e	3,540,402.				
r Si	1	f	All other contributions, gifts,	grai	nts, an	d					
ibut			similar amounts not included	labo	ove	1f					
d C		g	Noncash contributions included in	lines	1a-1f	1g \$					
<u>ဒိ မ</u>		h	Total. Add lines 1a-1f					3,540,402.			
							Business Code				
Se	2		STUDENT APARTMENTS		_		531110	12,404,730.	12,404,730.		
ervi Je		-	UNIVERSITY TOWERS H				531110	4,475,797.	4,475,797.	200 100	
n Si		_	CAMPUS DINING SERVI		S		722310	3,856,096.	3,553,987.		
jran Rev			CONFERENCE SERVICES				531120	2,858,282.	1,382,104.	1,476,178.	
Program Service Revenue	•	_	OTHER CAMPUS ACTIVI				531120	1,240,280.	1,240,280.		
ъ.			All other program service	rev	enue		531120	400,249.	400,249.		
		g	Total. Add lines 2a-2f					25,235,434.			
	3		Investment income (included that similar amounts)					355,228.			355,228.
	other similar amounts) 4 Income from investment of tax-exempt bond proc				333,220.			333,220.			
	5		Royalties				broceeus				
	3		noyaliles		Τ	(i) Real	(ii) Personal				
	6	a	Gross rents	6	2	,523,860.					
			Less: rental expenses	61	_	,331,383.					
			Rental income or (loss)	60		192,477					
			Net rental income or (loss)	_	-	,		192,477.			192,477.
			Gross amount from sales of	<u> </u>	(i)	Securities	(ii) Other	,			,
			assets other than inventory	78	a 🗀		1,770.				
		b	Less: cost or other basis								
ē			and sales expenses	71	ь		46,440.				
evenue		С	Gain or (loss)		С		-44,670.				
œ			Net gain or (loss)			<u></u>		-44,670.			-44,670.
Other	8	а	Gross income from fundraisi	ng e	events	(not					
₹			including \$			_ of					
			contributions reported on	line	e 1c).	See					
			Part IV, line 18				1				
			Less: direct expenses)				
			Net income or (loss) from			-					
	9	a	Gross income from gamin			I					
			Part IV, line 19				1	-			
			Less: direct expenses)				
			Net income or (loss) from			I					
	10	а	Gross sales of inventory, I			I	a 83,814,106.				
		L	and allowances			·····	a 33,814,100. b 32,541,218.	-			
			Less: cost of goods sold					51,272,888.	39,794,514.	11,478,374.	
_		Ü	Net income or (loss) from	odi	co UI I	iiveiilofy .	Business Code	22,2,2,000.	55,751,511.	, _, _, _, _, _, _,	
ns	11	2	CUSTOMIZED PRODUCTI	ON			513130	288,017.	288,017.		
Miscellaneous Revenue		a b									
ella		C									
isc			All other revenue								
Σ			Total. Add lines 11a-11d					288,017.			
	12		Total revenue See instruction					<u> </u>	63 539 678.	13 256 661	503 035

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations				
and domestic governments. See Part IV, line 21	865,000.	865,000.		
2 Grants and other assistance to domestic				
individuals. See Part IV, line 22				
3 Grants and other assistance to foreign				
organizations, foreign governments, and foreign				
individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors,				
trustees, and key employees	538,292.	457,549.	80,743.	
6 Compensation not included above to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	20,821,154.	15,621,525.	5,199,629.	
8 Pension plan accruals and contributions (include	, ,	, ,	, , ,	
section 401(k) and 403(b) employer contributions)	605,264.	291,624.	313,640.	
9 Other employee benefits	1,830,839.	1,117,732.	713,107.	
D Payroll taxes	1,639,821.	1,218,893.	420,928.	
1 Fees for services (nonemployees):			7, 2, 2, 2	
a Management	475,367.	475,367.		
	120,633.	55,129.	65,504.	
b Legal	129,206.	1,750.	127,456.	
c Accounting	123,200.	1,750.	127,130.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25,	2,808,396.	2,468,262.	340,134.	
column (A), amount, list line 11g expenses on Sch 0.)	571,008.	465,771.	105,237.	
Advertising and promotion	5,311,377.		365,496.	
3 Office expenses		4,945,881.		
4 Information technology	775,001.	146,873.	628,128.	
5 Royalties	843,669.	843,669.	201 445	
6 Occupancy	20,096,903.	19,715,458.	381,445.	
7 Travel	138,546.	94,697.	43,849.	
8 Payments of travel or entertainment expenses				
for any federal, state, or local public officials	10.465	0.000	0.425	
9 Conferences, conventions, and meetings	10,465.	8,030.	2,435.	
nterest	2,044,902.	2,042,298.	2,604.	
Payments to affiliates	4 354 334	4 085 445	FF 075	
2 Depreciation, depletion, and amortization	4,351,021.	4,275,145.	75,876.	
3 Insurance	261,896.	149,283.	112,613.	
4 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
amount, list line 24e expenses on Schedule 0.)				
a TEMPORARY LABOR	1,491,606.	1,483,070.	8,536.	
b SALES DISCOUNTS	1,252,966.	1,240,513.	12,453.	
c EQUIP. RENTAL & MAINT.	862,510.	853,810.	8,700.	
d				
e All other expenses	283,392.	249,087.	34,305.	
5 Total functional expenses. Add lines 1 through 24e	68,129,234.	59,086,416.	9,042,818.	
26 Joint costs. Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				
Check here if following SOP 98-2 (ASC 958-720)				

Net assets without donor restrictions

Net assets with donor restrictions

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Organizations that do not follow FASB ASC 958, check here

and complete lines 29 through 33.

Total liabilities and net assets/fund balances

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 13,223,196. 1 5,172,716. Cash - non-interest-bearing 9,442,329. Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 4,162,739. 6,366,525. Accounts receivable, net 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net 2,566,996. 4,550,728. Inventories for sale or use 8 Prepaid expenses and deferred charges 799,029. 9 744,569. **10a** Land, buildings, and equipment: cost or other 180,253,419. basis. Complete Part VI of Schedule D ______ 10a 62,062,588. 79,686,938. 118,190,831. b Less: accumulated depreciation ______ 10b 10c 11 Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 12,832,697. 1,526,859. Other assets. See Part IV, line 11 15 15 101,965,757. 157,300,395. 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 16 13,819,775. 18,375,506. Accounts payable and accrued expenses 17 17 18 18 Grants payable 1,426,112. 1,945,088. 19 19 Deferred revenue 52,107,062. Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 73,470,732. 25 59,645,122. of Schedule D 88,716,619. 132,072,778. 26 **Total liabilities.** Add lines 17 through 25 Organizations that follow FASB ASC 958, check here Net Assets or Fund Balances and complete lines 27, 28, 32, and 33.

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25,227,617.

25,227,617.

27

29

30

31

32

13,249,138.

13,249,138.

101,965,757.

27

29

30

31

32

33

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	80,	839,	776.
2	Total expenses (must equal Part IX, column (A), line 25)	2	68,	129,	234.
3	Revenue less expenses. Subtract line 2 from line 1	3	12,	710,	542.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	13,	249,	138.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	-	732,	063.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	25,	227,	617.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis X Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2022)

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Employer identification number

Open to Public Inspection

AZTEC SHOPS LTD 95-0516240 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). X An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No Yes above (see instructions)) SAN DIEGO STATE UNIVERSITY 33-0373293 2 Х 11,548,076 11,548,076 0. Schedule A (Form 990) 2022 AZTEC SHOPS, LTD. 95-0516240 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop						
Sec	ction C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2022 (I	ine 6, column (f), d	livided by line 11,	column (f))		14	%
	Public support percentage from 2021					15	%
16a	33 1/3 % support test - 2022. If the o	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2021. If the	-			line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	•					
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact				*	VI how the organiz	zation
	meets the facts-and-circumstances te	-	•		-		
b	10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets the				-		
	organization meets the facts-and-circu		-		•		
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a		
						Schodulo A	(Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sed	ction A. Public Support	siow, picase comp	oicte i art ii.j				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
_	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	(a) 2010	(6) 2019	(6) 2020	(4) 2021	(6) 2022	(i) iotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	J		,	•	() ()	· —
	check this box and stop here						
	ction C. Computation of Publi					 	
	Public support percentage for 2022 (li	, ,,,	•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves			. 10 1 (0)		14-1	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	% 7 in
198	33 1/3% support tests - 2022. If the						
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	top here. The orga	anization qualifies a	as a publicly supp	orted organization	
20	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

232023 12-09-22

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 AZTEC SHOPS, LTD. 95-0516240 Page **4**

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

1	Are all of the organization's supported organizations listed by name in the organization's governing
	documents? If "No," describe in Part VI how the supported organizations are designated. If designated by
	class or purpose, describe the designation. If historic and continuing relationship, explain.

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
	162	INO
1	х	
2		Х
3a		Х
3b		
20		
3c		
4a		Х
·u		
4b		
4c		
F-		Х
5a		A
5b		
5c		
6		Х
7		Х
		v
8		Х
9a		Х
9b		х
9с		Х
10a		Х
10b	- 000\	0000

b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in

Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2b За 3b

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 AZTEC SHOPS, LTD. 95-0516240 Page **6**

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgar	nizations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.				
	All other Type III non-functionally integrated supporting organizations must	complete	Sections A through E.		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
_1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
_4	Add lines 1 through 3.	4			
_5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
_7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
a	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
_2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
_1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
_5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functional	ly integrate	ed Type III supporting orga	nization (see	

Schedule A (Form 990) 2022

instructions).

Par	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Secti	on D - Distributions		•		Current Year		
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1			
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported					
	organizations, in excess of income from activity			2			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3			
4	Amounts paid to acquire exempt-use assets			4			
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5			
6	Other distributions (describe in Part VI). See instructions.			6			
7	Total annual distributions. Add lines 1 through 6.			7			
8	Distributions to attentive supported organizations to which the	ne organization is responsive					
	(provide details in Part VI). See instructions.			8			
9	Distributable amount for 2022 from Section C, line 6			9			
10	Line 8 amount divided by line 9 amount			10			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	5	(iii) Distributable Amount for 2022		
1	Distributable amount for 2022 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2022 (reason-						
	able cause required - explain in Part VI). See instructions.						
3	Excess distributions carryover, if any, to 2022						
<u>a</u>	From 2017						
<u>b</u>	From 2018						
c	From 2019						
d	From 2020						
e	From 2021						
f	Total of lines 3a through 3e						
<u>g</u>	Applied to underdistributions of prior years						
<u>h</u>	Applied to 2022 distributable amount						
<u>_i</u>	Carryover from 2017 not applied (see instructions)						
<u>j</u> _	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.						
4	Distributions for 2022 from Section D,						
	line 7: \$						
<u>a</u>	Applied to underdistributions of prior years						
b	Applied to 2022 distributable amount						
c	Remainder. Subtract lines 4a and 4b from line 4.						
5	Remaining underdistributions for years prior to 2022, if						
	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2022. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7	Excess distributions carryover to 2023. Add lines 3j						
	and 4c.						
8	Breakdown of line 7:						
	Excess from 2018						
	Excess from 2019						
	Excess from 2020						
d	Excess from 2021						
е	Excess from 2022						

Schedule A (Form 990) 2022

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
PART IV, SECTION D, LINE 3:
ROLE THE ORGANIZATION'S SUPPORTED ORGS. PLAYED
THE VOTING BOARD MEMBERS OF AZTEC SHOPS, LTD. INCLUDE THE PRESIDENT OF
SAN DIEGO STATE UNIVERSITY AND THE PRESIDENT OF ASSOCIATED STUDENTS OF
SAN DIEGO STATE UNIVERSITY (OR THEIR DESIGNEES), AS WELL AS THE SAN
DIEGO STATE UNIVERSITY VICE PRESIDENT OF STUDENT AFFAIRS AND THE SAN
DIEGO STATE UNIVERSITY VICE PRESIDENT OF BUSINESS AND FINANCIAL
AFFAIRS.
PART IV, SECTION E, LINE 1C:
EXPLAIN HOW ORGANIZATION SUPPORTS GOVERNMENT ENTITY
AZTEC SHOPS PROVIDES SUPPORTIVE COMMERCIAL SERVICES FOR SAN DIEGO STATE
UNIVERSITY, INCLUDING A BOOKSTORE, DINING SERVICES AND STUDENT HOUSING
OPERATIONS. AZTEC SHOPS ENGAGES IN ACTIVITIES ON BEHALF OF SAN DIEGO
STATE UNIVERSITY, AND, IF NOT FOR THE INVOLVEMENT OF AZTEC SHOPS LTD.,
SAN DIEGO STATE UNIVERSITY WOULD NORMALLY BE ENGAGED IN SIMILAR
ACTIVITIES.

Schedule B

(Form 990)

Schedule of Contributors Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization AZTEC SHOPS LTD 95-0516240

110.	the shell, his.	33 0310210					
Organization type (check o	rganization type (check one):						
Filers of:	Section:						
Form 990 or 990-EZ	$\boxed{\mathtt{X}}$ 501(c)(3) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
• •	s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.					
General Rule							
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's						
Special Rules							
sections 509(a)(1) a contributor, during	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
contributor, during literary, or education	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contributions is checked, enter h purpose. Don't cor	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a exclusively for religious, charitable, etc., purposes, but no such contributions totaled matere the total contributions that were received during the year for an exclusively religious implete any of the parts unless the General Rule applies to this organization because it re, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box s, charitable, etc., eceived <i>nonexclusively</i>					
answer "No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fo 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, g requirements of Schedule B (Form 990).	• •					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2**

Name of organization

Employer identification number

AZTEC SHOPS, LTD.

95-0516240

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	U.S. SMALL BUSINESS ADMINISTRATION 1500 PENNSYLVANIA AVE. NW WASHINGTON, DC 20220	\$\$	Person Payroll X Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No2	Name, address, and ZIP + 4 U.S. DEPARTMENT OF TREASURY 1500 PENNSYLVANIA AVE. NW WASHINGTON, DC 20220	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Omnia (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Name, audi 655, aliu ZiF + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2022) Page **3**

Name of organization

Employer identification number

AZTEC SHOPS, LTD.

95-0516240

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Schedule B (Form 990) (2022)

Name of organization

Employer identification number

name or or	rganization			Employer Identification number
zтес sн Part III	OPS, LTD. Exclusively religious, charitable, etc., contribution		ion F04(a)(7) (0) an (40) t	95-0516240
Part III	from any one contributor. Complete columns (a) to	nrough (e) and the following line entry	. For organizations	
	completing Part III, enter the total of exclusively religious, character use duplicate copies of Part III if additional sp	aritable, etc., contributions of \$1,000 or le s pace is needed.	ss for the year. (Enter this info.	once.) Ψ
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	scription of how gift is held
		(e) Transfer of gift		
}	Transferee's name, address, and	d ZIP + 4	Relationship of tra	ansferor to transferee
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Dos	scription of how gift is held
Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	scription of now girt is neid
		(e) Transfer of gift		
	Transferee's name, address, and	d ZIP + 4	Relationship of tra	ansferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	scription of how gift is held
		(e) Transfer of gift		
	Transferee's name, address, and	d ZIP + 4	Relationship of tra	ansferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	scription of how gift is held
Parti				
	l	(e) Transfer of gift		
-	Transferee's name, address, and	d ZIP + 4	Relationship of tra	ansferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Nam	e of the organization			Employer identification number
Do	AZTEC SHOPS, LTD. TI Organizations Maintaining Donor Advised	d Eundo or Othor Sin	nilar Eunda ar Aa	95-0516240
Pai	organizations Maintaining Donor Advised		illar Fullus of Act	Counts. Complete if the
	organization answered Tes Off Offin 930, Fait IV, line		fundo (I	A) Funda and other accounts
_		(a) Donor advised	iunas (r) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v			
	are the organization's property, subject to the organization's			
6	Did the organization inform all grantees, donors, and donor ad			
	for charitable purposes and not for the benefit of the donor or	•	• •	
Par	impermissible private benefit?			
			on Form 990, Part IV,	line 7.
1	Purpose(s) of conservation easements held by the organization			
	Preservation of land for public use (for example, recreat			rically important land area
	Protection of natural habitat		Preservation of a certif	ied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution	on in the form of a con	
	day of the tax year.			Held at the End of the Tax Year
				2a
b	•			2b
C	Number of conservation easements on a certified historic stru		I I	2c
d	Number of conservation easements included in (c) acquired a			
•	historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or teri	minated by the organiz	ation during the tax
	year			
4	Number of states where property subject to conservation eas		- In an allin at a f	
5	Does the organization have a written policy regarding the peri			□ v □ v.
6	violations, and enforcement of the conservation easements it		onforcing concernation	
6	Staff and volunteer hours devoted to monitoring, inspecting, I	landing of violations, and	emorcing conservation	reasements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enfo	rcing conservation eas	ements during the year
•	Amount of expenses mounted in monitoring, inspecting, hand	iiig or violations, and emoi	cing conscivation cas	cinents during the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements (of section 170(h)(4)(R)(i)
Ū	and section 170(h)(4)(B)(ii)?	• •		
9	In Part XIII, describe how the organization reports conservation			
	balance sheet, and include, if applicable, the text of the footn		•	
	organization's accounting for conservation easements.			
Par	t III Organizations Maintaining Collections of	Art, Historical Treas	sures, or Other Si	milar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its reven	ue statement and bala	nce sheet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education, o	r research in furtherand	ce of public
	service, provide in Part XIII the text of the footnote to its finan	icial statements that descri	ibes these items.	
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue s	tatement and balance	sheet works of
	art, historical treasures, or other similar assets held for public	•		
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			\$
				<u> </u>
2	If the organization received or held works of art, historical trea			
	the following amounts required to be reported under FASB AS			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Schedule D (Form 990) 2022

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		27,941,826.		27,941,826.
b Buildings		114,225,097.	36,713,520.	77,511,577.
c Leasehold improvements		9,822,885.	7,662,419.	2,160,466.
d Equipment		21,184,934.	15,749,208.	5,435,726.
e Other		7,078,677.	1,937,441.	5,141,236.
Total. Add lines 1a through 1e. (Column (d) must equa	l Form 990. Part X. colur	nn (B), line 10c.)		118,190,831.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 AZTEC SHOPS, LTD	•		95-0516240	Page
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market	value
(1) Financial derivatives				
(2) Closely held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.	•			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market	value
(1)			-	
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990 Part IV line	11d See Form 990 Part Y line 15		
	Description	Tru. dee rollin 550, rait X, ilile 15.	(b) Book	value
	Description		+ ` ′	708,857
\','				035,230
(2) FINANCE LEASE RIGHT OF USE ASSETS				
(3) DEFERRED RENT RECEIVABLE				545,727
(4) SECURITY AND OTHER DEPOSITS (5) FRANCHISE LICENSES				491,001
(0)				51,882
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		12,	832,697
Part X Other Liabilities.			_	
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 2		
1. (a) Description of liability			(b) Book	value

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	LOANS PAYABLE SAN DIEGO STATE UNIVERSITY	33,117,332.
(3)	LEASE LIABILITIES	10,198,616.
(4)	ACCRUED BENEFIT COSTS	9,236,299.
(5)	DEBT ACQUISTION COSTS	-275,039.
(6)	NOTES PAYABLE SDSU RESEARCH FOUNDATION	6,316,793.
(7)	LOGO COMMISSION PAYABLE SAN DIEGO STATE UNIVERSITY	1,051,121.
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	59,645,122.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2022

Sche	dule D (Form 990) 2022 AZTEC SHOPS, LTD.			95-0516	240 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With F	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	۱.			
1	Total revenue, gains, and other support per audited financial statements			1	112,206,234.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	. 2a			
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)		31,366,458.		
е	Add lines 2a through 2d			2e	31,366,458.
3	Subtract line 2e from line 1			3	80,839,776.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	. 4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	80,839,776.
Pa	t XII Reconciliation of Expenses per Audited Financial Statem			Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	l.			
1	Total expenses and losses per audited financial statements			1	99,495,692.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
С	Other losses	_			
d	Other (Describe in Part XIII.)	. 2d	31,366,458.		
е	Add lines 2a through 2d			2e	31,366,458.
3	Subtract line 2e from line 1			3	68,129,234.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	68,129,234.
Pai	t XIII Supplemental Information.				
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part	t IV, lines 1b a	and 2b; Part V, line 4	; Part X, line	2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	ditional inform	ation.		
PART	X, LINE 2:				
THE	ORGANIZATION AND PRIMARILY ALL OF ITS AFFILIATES ARE RECOGNIZ	ED BY THE			
INTE	RNAL REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME TAX	UNDER			
SECT	ION 501(A) OF THE INTERNAL REVENUE CODE AS CHARITABLE ORGANIZ	ATIONS			
QUAI	IFYING UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), EXCEPT	FOR			
INCC	ME TAXES PERTAINING TO UNRELATED BUSINESS INCOME. UNDER U.S.	GAAP, THE			
TAX	EFFECTS FROM UNCERTAIN TAX POSITIONS ARE TO BE RECOGNIZED IN	THE			
FINA	NCIAL STATEMENTS ONLY IF THE POSITION IS MORE LIKELY THAN NOT	TO BE			
SUSI	AINED IF THE POSITION WERE TO BE CHALLENGED BY A TAX AUTHORIT	Υ.			
_					
			<u> </u>		
THE	ORGANIZATION COMPLETED AN ANALYSIS OF ITS UNCERTAIN TAX POSIT	IONS IN			
ACCC	RDANCE WITH APPLICABLE ACCOUNTING GUIDANCE AND DETERMINED THE	RE ARE NO			

Schedule D (Form 990) 2022 AZTEC SHOPS, LTD. Part XIII Supplemental Information (continued)		95-0516240	Page 5
AMOUNTS TO BE RECOGNIZED ON THE FINANCIAL STATEME			
2022.			
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
	32,541,217.		
	2,331,384.		
	44,670.		
	-105,796.		
	-288,017.		
	-3,157,000.		
TOTAL TO SCHILDOLL D, TAKE KI, DINE 2D	31,366,458.		
COST OF GOODS SOLD	32,541,217.		
RENTAL EXPENSES	2,331,384.		
LOSS ON DISPOSITION OF ASSETS	44,670.		
GENERAL AND ADMINISTRATIVE EXPENSES	-105,796.		
CUSTOMIZED PRODUCTION REVENUE	-288,017.		
PAYROLL PROTECTION LOAN FORGIVENESS	-3,157,000.		
TOTAL TO SCHEDULE D, PART XII, LINE 2D	31,366,458.		

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2022
Open to Public Inspection

Name of the organization AZTEC SHOPS,	LTD.						Employer identification number 95-0516240
Part I General Information on Grants a							70 0010210
Does the organization maintain records criteria used to award the grants or assis Describe in Part IV the organization's properties. Grants and Other Assistance to	stance? ocedures for monit Domestic Organia	oring the use of grant	funds in the United	d States. Complete if the org			X Yes No
recipient that received more than a 1 (a) Name and address of organization or government	\$5,000. Part II can (b) EIN	be duplicated if additi (c) IRC section (if applicable)	(d) Amount of cash grant	ed. (e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
SAN DIEGO STATE UNIVERSITY 5500 CAMPANILE DRIVE SAN DIEGO, CA 92182	33-0373293	115	810,000.	0.			GENERAL SUPPORT
ASSOCIATED STUDENTS OF SDSU 5500 CAMPANILE DRIVE SAN DIEGO, CA 92182	95-6042622	501(C)(3)	55,000.	0.			GENERAL SUPPORT
2 Enter total number of section 501(c)(3) a	ı nd government orç	I ganizations listed in th	e line 1 table		<u> </u>		
3 Enter total number of other organization	s listed in the line 1	I table					0.

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Schedule I (Form 990) 2022

AZTEC SHOPS, LTD. 95-0516240 Schedule I (Form 990) 2022 Page 2 Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (a) Type of grant or assistance (b) Number of (d) Amount of non-(c) Amount of (f) Description of noncash assistance recipients cash grant cash assistance Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S. AT THE DISCRETION OF THE BOARD OF DIRECTORS. THE ORGANIZATION PROVIDES FOR ANNUAL ALLOCATIONS TO THE UNIVERSITY AND ITS AFFILIATED ORGANIZATIONS.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

AZTEC SHOPS, LTD.

Part I Questions Regarding Compensation

Employer identification number
95-0516240

	·		V	- No.
			Yes	No
та	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
D	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	41.		
•	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
3				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year did any never listed an Form 000 Part VIII Section A line 1s with respect to the filing			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	4-		х
	Receive a severance payment or change-of-control payment?	4a		X
		4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		_
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		Х
~	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•				
а		6a		х
h				х
7	·			
-		7	Х	
8				
·		8		х
9				
-		9		
a b 7	contingent on the net earnings of: The organization? Any related organization? If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	6a 6b 7 8	х	Х

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) AGNES WONG NICKERSON	(i)	0.	0.	0.	0.	0.	0.	0,
	(ii)	303,013.	3,500.	9,039.	92,963.	12,118.	420,633.	0,
(2) J. LUKE WOOD	(i)	0.	0.	0.	0.	0.	0.	0,
BOARD MEMBER (SDSU EMP)	(ii)	280,874.	3,500.	60.	86,108.	27,340.	397,882.	0.
(3) TODD SUMMER	(i)	204,076.	50,274.	3,050.	47,397.	16,146.	320,943.	0,
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0,
(4) JAHAN JAMSHIDI	(i)	175,016.	37,566.	1,032.	39,568.	2,206.	255,388.	0,
DIRECTOR IT	(ii)	0.	0.	0.	0.	0.	0.	0,
(5) BRITTANY SANTOS-DERIEG	(i)	0.	0.	0.	0.	0.	0.	0,
BOARD MEMBER (SDSU EMP)	(ii)	186,943.	3,500.	48.	40,642.	23,866.	254,999.	0,
(6) CARL WINSTON	(i)	0.	0.	0.	0.	0.	0.	0,
CHAIRPERSON (SDSU EMP)	(ii)	167,933.	3,500.	0.	52,081.	13,806.	237,320.	0,
(7) PAUL MELCHIOR	(i)	143,700.	32,610.	1,584.	34,661.	21,151.	233,706.	0,
DIRECTOR DINING SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0,
(8) ROBERT WILLIAMS	(i)	133,514.	30,406.	3,048.	32,002.	24,113.	223,083.	0,
DIRECTOR BUSINESS DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0,
(9) KATHY BROWN	(i)	136,500.	30,865.	1,032.	32,487.	11,712.	212,596.	0.
DIRECTOR CAMPUS STORES	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) EDWARD PIERZAK	(i)	0.	0.	0.	0.	0.	0.	0.
BOARD MEMBER (SDSU EMP) - THRU 08/22	(ii)	113,203.	3,500.	27,684.	30,709.	25,856.	200,952.	0.
(11) HEATHER HAWKINS	(i)	143,037.	21,668.	360.	10,169.	18,739.	193,973.	0.
CONTROLLER	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) JENNIFER LAKIN	(i)	134,699.	30,130.	552.	10,169.	11,803.	187,353.	0.
DIRECTOR MANAGEMENT SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)					_		

AZTEC SHOPS, LTD.

SCHEDULE K (Form 990)

Part I

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2022
Open to Public Inspection

Name of the organization

Bond Issues

AZTEC SHOPS, LTD.

Employer identification number 95-0516240

(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	e price	(f) Description of purpose		(f) Description of purpose		(g) De	feased	eased (h) On behalf of issuer			f (i) Pooled financing	
								Yes	No	Yes	No	Yes	\perp			
A TRUSTEES OF THE CSU 9:	1-2155587	13077DGE6	02/04/20	65 2	40 000.	REFUNDING OF	2010A BOND	s	x		х	x				
				1 /		COMMERCIAL P							†			
B TRUSTEES OF THE CSU 3:	3-0579971	13078J4C9	04/18/23	37,7	55,000.	FINANCING			х		Х	х	\perp			
С																
D																
Part II Proceeds		•	•	•		•			•							
			Α			В	С				D					
1 Amount of bonds retired			4,	260,000.									_			
2 Amount of bonds legally defeased																
3 Total proceeds of issue			18,	302,062.		38,065,000.										
4 Gross proceeds in reserve funds																
5 Capitalized interest from proceeds						123,000.										
6 Proceeds in refunding escrows																
7 Issuance costs from proceeds				57,962.		342,000.										
8 Credit enhancement from proceeds																
9 Working capital expenditures from proceeds																
10 Capital expenditures from proceeds						37,600,000.										
1 Other spent proceeds			18,	244,100.												
Other unspent proceeds																
13 Year of substantial completion																
			Yes	No	Yes	No	Yes	No		Yes		No				
4 Were the bonds issued as part of a refunding issu-	e of tax-exempt	bonds (or,														
if issued prior to 2018, a current refunding issue)?			х			Х										
5 Were the bonds issued as part of a refunding issu	e of taxable bon	ds (or, if														
issued prior to 2018, an advance refunding issue)	?			Х		х					\perp					
6 Has the final allocation of proceeds been made?			Х		Х											
7 Does the organization maintain adequate books a	nd records to su	pport the														
final allocation of proceeds?			х		X											

 Schedule K (Form 990) 2022
 AZTEC SHOPS, LTD.
 95-0516240
 Page 2

Par	t III Private Business Use								
			A		В	(Ç)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х		Х				
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		Х		Х				
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		Х		Х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		х		х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		Х		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?		Х		Х				
Par	t IV Arbitrage								
			A	E	В	(Ç)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х		Х				
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	Х		Х					
	Exception to rebate?		X		Х				
<u>c</u>	No rebate due?	Х		Х					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed				,				T
3	Is the bond issue a variable rate issue?		Х		Х				

Schedule K (Form 990) 2022 AZTEC SHOPS, LTD. 95-0516240 Page **3**

Part IV Arbitrage (continued)									
		A	ı	В		С	D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
hedge with respect to the bond issue?		Х		Х					
b Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х					
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х					
7 Has the organization established written procedures to monitor the									
requirements of section 148?		х		X					
Part V Procedures To Undertake Corrective Action									
		A	ı	В		С)	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
of federal tax requirements are timely identified and corrected through the									
voluntary closing agreement program if self-remediation isn't available under									
applicable regulations?	х		х						
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedule	e K. See instr	uctions.						
PART II, COLUMN A									
THE TAX-EXEMPT BONDS LISTED IN PART I ROWS A AND B ARE ISSUED AS POOLED									
FINANCING AND, THEREFORE, THE PROCEEDS REPORTED IN PART II IS THE									
ALLOCATED PORTION TO THE FILING ORGANIZATION.									
							,		
							,		
						,			

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Inspection **Employer identification number**

AZTEC SHOPS, LTD.	95-0516240
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
INCLUDING BOOKSTORE, DINING SERVICES AND STUDENT HOUSING OPERATIONS.	
FORM 990, PART III, LINE 1 - ORGANIZATION MISSION	
TO PROVIDE HIGH-QUALITY COMMERCIAL SUPPORT SERVICES TO THE SAN DIEGO	
STATE UNIVERSITY COMMUNITY, INCLUDING THE VENDING AND SALE OF FOOD,	
SUPPLIES, AND RESALE MERCHANDISE ANYWHERE ON BEHALF OF THE UNIVERSITY;	
HOUSING, PROPERTY ACQUISITION AND DEVELOPMENT, AND ADMINISTRATION OF	
OTHER BUSINESS ACTIVITIES AS DETERMINED BY THE VICE PRESIDENT FOR	
BUSINESS AND FINANCIAL AFFAIRS OF SAN DIEGO STATE UNIVERSITY, WHEN IT	
IS DEEMED TO BE MORE EFFECTIVE TO ACCOMPLISH SUCH FUNCTIONS AND	
ACTIVITIES THROUGH AZTEC SHOPS.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
UNIVERSITY TOWERS RESIDENCE HALL	
AZTEC SHOPS OWNS AND OPERATES, IN CONJUNCTION WITH SAN DIEGO STATE	
UNIVERSITY'S OFFICE OF HOUSING ADMINISTRATION, THE UNIVERSITY TOWERS	
RESIDENCE HALL ON THE CAMPUS OF SAN DIEGO STATE UNIVERSITY. UNIVERSITY	
TOWERS WAS THE "HOME AWAY FROM HOME" FOR MORE THAN 500 STUDENTS OF SAN	
DIEGO STATE DURING THE 2022-2023 ACADEMIC YEAR, PROVIDING A LIVING	
ENVIRONMENT FOSTERING ACADEMIC EXCELLENCE AND PERSONAL GROWTH.	
EXPENSES \$ 3,030,167. INCLUDING GRANTS OF \$ 0. REVENUE \$ 4,475,797.	
CONFERENCE SERVICES SDSII CONFEDENCE SERVICES SERVES SPONES DANGING IN SIZE FROM 10 TO	
SDSU CONFERENCE SERVICES SERVES GROUPS RANGING IN SIZE FROM 10 TO 12,000 ATTENDING CONFERENCES AND WORKSHOPS ON CAMPUS, PRIMARILY DURING	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization AZTEC SHOPS, LTD. 95-0516240 THE SUMMER MONTHS. TO HELP MAKE EACH GATHERING A SUCCESS. SDSU CONFERENCE SERVICES FOCUSES ON ADVANCE PREPARATION AND PLANNING ASSISTANCE. CONFERENCE PLANNING ENCOMPASSES VARIOUS ON-CAMPUS SERVICES, INCLUDING FACILITIES, INSTRUCTIONAL MEDIA ASSISTANCE, DINING SERVICES, AND HOUSING ACCOMMODATIONS. EXPENSES \$ 2,539,009. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,858,282. RENTAL OF FACILITIES SDSU'S WORLD CAMPUS OFFERS CERTIFICATE PROGRAMS FOR CAREER ADVANCEMENT MASTER'S DEGREE PROGRAMS AND ESL INSTRUCTION. AZTEC SHOPS PROVIDES FACILITIES FOR RENT TO SAN DIEGO STATE UNIVERSITY FOR THEIR WORLD CAMPUS. EXPENSES \$ 0. INCLUDING GRANTS OF \$ 0. REVENUE \$ 424,791. GRANT ALLOCATIONS AZTEC SHOPS, AT THE DISCRETION OF ITS BOARD OF DIRECTORS, PROVIDES FOR ANNUAL ALLOCATIONS TO SAN DIEGO STATE UNIVERSITY AND ITS AFFILIATED ORGANIZATIONS. DURING THE CURRENT YEAR, ALLOCATIONS WERE MADE TO THE ASSOCIATED STUDENTS OF SAN DIEGO STATE UNIVERSITY AND SAN DIEGO STATE UNIVERSITY. EXPENSES \$ 865,000. INCLUDING GRANTS OF \$ 865,000. REVENUE \$ 0. MISCELLANEOUS INCOME RECEIPTS AND REIMBURSEMENTS FOR VARIOUS COMMERCIAL SERVICES PROVIDED BY AZTEC SHOPS TO THE SAN DIEGO STATE UNIVERSITY CAMPUS COMMUNITY. EXPENSES \$ 0. INCLUDING GRANTS OF \$ 0. REVENUE \$ 351,939.

FORM 990, PART VI, SECTION A, LINE 7A:

<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization AZTEC SHOPS, LTD. 95-0516240 APPOINTMENT, NOMINATION, AND ELECTION PROCESS FOR BOARD MEMBERS: THE PRESIDENT OF SAN DIEGO STATE UNIVERSITY AND THE PRESIDENT OF ASSOCIATED STUDENTS OF SAN DIEGO STATE UNIVERSITY OR THEIR DESIGNEES, AS WELL AS THE SDSU VICE PRESIDENT OF STUDENT AFFAIRS AND SDSU VICE PRESIDENT OF BUSINESS AND FINANCIAL AFFAIRS, ARE APPOINTED EX OFFICIO BY VIRTUE OF THEIR POSITIONS IN THE UNIVERSITY. ALL OTHER DIRECTORS ARE NOMINATED BY THE PRESIDENTS AND ELECTED UPON A MAJORITY VOTE OF THE EXISTING BOARD MEMBERS. FORM 990, PART VI, SECTION A, LINE 7B: DECISIONS OF GOVERNING BODY APPROVAL BY MEMBERS OR SHAREHOLDERS: UNDER TITLE 5 CALIFORNIA CODE OF REGS, SECTION 42402, THE CAMPUS PRESIDENT IS REQUIRED TO ASSURE THAT AZTEC SHOPS OPERATES IN CONFORMITY WITH THE POLICIES OF THE CALIFORNIA STATE UNIVERSITY SYSTEM AND SAN DIEGO STATE UNIVERSITY. THE PRESIDENT MAY DISCONTINUE ANY PROGRAM OR EXPENDITURE THAT HE OR SHE DETERMINES IS INCONSISTENT WITH THESE POLICIES. FORM 990, PART VI, SECTION B, LINE 11B: FORM 990 REVIEW PROCESS: DRAFT OF THE FORM 990 WAS DELIVERED TO THE AUDIT COMMITTEE OF AZTEC SHOPS IN ACCORDANCE WITH ITS CHARTER. THE CONTROLLER OF AZTEC SHOPS EXPLAINED THE SIGNIFICANT CHANGES IN THE FORM AND SOLICITED QUESTIONS FROM THE COMMITTEE. THE FINAL FORM 990 WAS ALSO DELIVERED TO EACH MEMBER OF THE BOARD OF DIRECTORS BEFORE FILING. FORM 990, PART VI, SECTION B, LINE 12C: EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS: AZTEC SHOPS REQUIRES EACH INTERESTED PARTY, WHICH INCLUDES ALL INDIVIDUALS REPORTED ON THE 990, TO DISCLOSE ANNUALLY INTERESTS THAT COULD GIVE RISE TO

Schedule O (Form 990) 2022 Page **2**

Name of the organization AZTEC SHOPS, LTD.	Employer identification number 95-0516240
CONFLICTS. A CONFLICT OF INTEREST QUESTIONNAIRE IS COMPLETED ANNUALLY BY	
THE BOARD AND EMPLOYEES AND PROVIDED TO THE CEO AND HUMAN RESOURCES FOR	
REVIEW. AZTEC SHOPS ALSO MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST	
POLICY THROUGH ITS PURCHASING AND OPERATING DEPARTMENTS. AZTEC SHOPS STAFF	
REVIEWS CONTRACTS AND REQUISITIONS FOR POTENTIAL CONFLICTS. A SUMMARY OF	
CONFLICTS IS PROVIDED TO THE BOARD OF DIRECTORS FOR REVIEW AND RESOLUTION.	
THE BOARD IS AUTHORIZED TO TAKE WHATEVER ACTION IS DEEMED NECESSARY TO	
RESOLVE POTENTIAL OR ACTUAL CONFLICTS INCLUDING: PROHIBITING THE INTERESTED	
PARTY FROM DISCUSSIONS OR DECISIONS REGARDING THE CONFLICT OF INTEREST;	
MODIFYING OR REDEFINING THE DUTIES AND RESPONSIBILITIES OF THE INTERESTED	
PARTY; OR REQUIRING THE RESIGNATION OF THE INTERESTED PARTY.	
FORM 990, PART VI, SECTION B, LINE 15:	
COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT:	
PURSUANT TO TITLE 5, CALIFORNIA CODE OF REGS., SECTION 42405, AZTEC SHOPS	
MAINTAINS SALARY SCHEDULES COMPARABLE TO SAN DIEGO STATE UNIVERSITY (A	
CALIFORNIA PUBLIC INSTITUTION). THE SALARY OF THE CHIEF EXECUTIVE OFFICER	
IS ALSO SUBJECT TO APPROVAL BY THE BOARD OF DIRECTORS OF AZTEC SHOPS.	
FORM 990, PART VI, SECTION C, LINE 19:	
OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE:	
THE ORGANIZATION MAKES AVAILABLE ITS GOVERNING DOCUMENTS, CONFLICT OF	
INTEREST POLICY AND FINANCIAL STATEMENTS TO THE PUBLIC ON ITS WEBSITE	
WWW.AZTECSHOPS.COM.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

AZTEC SHOPS, LTD.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

95-0516240

(a)	(b)	(c)	(d)	(e))		(f)	
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Primary activity Legal domicile (state or foreign country) Total inc		1 .		Direct controlling entity		
Part II Identification of Related Tax-Exempt Organizations during the tax year.	anizations. Complete if the organizations	tion answered "Yes" on Form 99	0, Part IV, line 34, I	pecause it had one	or more	related tax-exer	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section		(f) ct controlling entity	conf	g) 512(b)(13) rolled tity?
G		Toroigir country)		501(c)(3))		,	Yes	No
SAN DIEGO STATE UNIVERSITY - 33-0373293								
5500 CAMPANILE DRIVE								
SAN DIEGO, CA 92182	HIGHER EDUCATION	CALIFORNIA	115		N/A			х
ASSOCIATED STUDENTS OF SDSU - 95-6042622								
5500 CAMPANILE DRIVE								
SAN DIEGO, CA 92182	SUPPORT UNIVERSITY	CALIFORNIA	501(C)(3)	5	N/A			х
SDSU RESEARCH FOUNDATION - 95-6042721								
5250 CAMPANILE DRIVE				12 TYPE III				
SAN DIEGO, CA 92182	RESEARCH SUPPORT	CALIFORNIA	501(C)(3)	FUNC INT	N/A			х

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	organizations trouted as a partitioning starting the tax year.												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)		
Name, address, and EIN of related organization	Primary activity	(state or		Predominant income (related, unrelated, excluded from tax under	Share of total income		Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule	Genera manag partn	Percentage ownership		
		foreign country)		sections 512-514)		455015	Yes	No	K-1 (Form 1065)	Yes	10		
	1												
	1												
	1												
	1												
	1												
	1		1	1				•	1				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		(i) ction b)(13) rolled tity?
		country)						Yes	No
	-								

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<u>Schedule R (Form 990) 2022</u> AZTEC SHOPS, LTD. 95-0516240

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х
	Gift, grant, or capital contribution to related organization(s)	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)	1c		Х
	Loans or loan guarantees to or for related organization(s)	1d		Х
е	Loans or loan guarantees by related organization(s)	1e	Х	
f	Dividends from related organization(s)	1f		Х
	Sale of assets to related organization(s)	1 g		Х
	Purchase of assets from related organization(s)	1h		Х
i	Exchange of assets with related organization(s)	1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Х	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х	
	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
	Sharing of paid employees with related organization(s)	10		Х
р	Reimbursement paid to related organization(s) for expenses	1 p	х	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
_				
r	Other transfer of cash or property to related organization(s)	1r	Х	
s	Other transfer of cash or property from related organization(s)	1s	Х	
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) SAN DIEGO STATE UNIVERSITY	В	810,000.	ACTUAL
(2) SAN DIEGO STATE UNIVERSITY	E	4,540,896.	ACTUAL
(3) SAN DIEGO STATE UNIVERSITY	J	10,152,667.	ACTUAL
(4) SAN DIEGO STATE UNIVERSITY	К	5,689,008.	ACTUAL
(5) SAN DIEGO STATE UNIVERSITY	L	53,981,468.	ACTUAL
(6) SAN DIEGO STATE UNIVERSITY	М	960,416.	ACTUAL CON CONTRACT

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Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) SAN DIEGO STATE UNIVERSITY	P	1,966,918.	ACTUAL
(8) SAN DIEGO STATE UNIVERSITY	Q	1,431,002.	ACTUAL
(9) SAN DIEGO STATE UNIVERSITY	R	3,154,081.	ACTUAL
(10) SAN DIEGO STATE UNIVERSITY	S	2,648,383.	ACTUAL
(11)			
(14)			
_ (15)			
_ (16)			
(17)			
_ (18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Schedule R (Form 990)

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocation Yes N	General of managing partner? Yes No	(k) r Percentage ownership